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18	PAUL MONPLAISIR, on behalf of himself and	Case No.: 3:19-cv-01	1484-WHA
19	all others similarly situated,		
1	Plaintiffs,	PLAINTIFF'S MEI	
20	,	POINTS AND AUT	HORITIES IN E MOTION FOR CLASS
21	VS.	CERTIFICATION	E WIOTION FOR CLASS
	INTEGRATED TECH GROUP, LLC and	CENTIFICATION	
22	ITG COMMUNICATIONS LLC,	Date: February 6, 20	20
23	Defendants	Time: 8:00 a.m. Ctrm.: 12, 19th Floor	
23	Defendants.	Cum. 12, 19th 1400h	L
24		Judge: Hon. William	Alsup
25			
		Complaint Filed:	March 21, 2019
26		Trial Date:	October 19, 2020
27			
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I. <u>INTRODUCTION</u>

Plaintiff Paul Monplaisir seeks to certify the claims of the following California Class:

All current and former non-exempt hourly employees of ITG working as Technicians throughout the State of California from March 21, 2015 until the resolution of this action (the "Class").

Plaintiff and the proposed Class members worked as Technicians carrying out ITG's¹ cable installation services throughout the State of California. During the course of their employment, these Technicians were subjected to numerous common policies and practices that violate the California Labor Code. Plaintiff contends that ITG eschewed its obligations under California law by: (1) failing to pay proper minimum wage, overtime wages, and completed piece rates; (2) failing to provide a reasonable opportunity to take meal and rest periods, and failing to properly compensate Class members when such meal and rest periods were not taken; (3) failing to reimburse necessarily-incurred business expenses; and (4) failing to issue accurate, itemized wage statements.

The claims arising from ITG's conduct are perfectly suited for class-wide adjudication. The evidence is clear that these claims arise from ITG's implementation and maintenance of the following common statewide policies and practices. First, the failure to pay proper minimum wage and overtime wages resulted from ITG's policies and practices of not compensating Technicians for all time spent driving ITG trucks, and from ITG's practice of pressuring Technicians to underreport their hours and to omit completed piece rates. Second, ITG prevented Technicians from taking meal and rest periods by failing to have adequate meal and rest policies and by overscheduling Technicians throughout the day leaving no time for Technicians to take meal or rest breaks. Third, ITG as a matter of practice, failed to reimburse necessary business expenses. Fourth, ITG issued wage statements that did not disclose completed or compensated piece-rates, and otherwise made it impossible for Technicians to know how they were compensated.

¹ ITG refers to Defendants Integrated Tech Group, LLC and ITG Communications, LLC. Despite initially denying that Integrated Tech Group employed any Technicians in California, at the 30(b)(6) depositions, Defendants stipulated on the record that for purposes of this litigation only, Defendants would no longer dispute that both Integrated Tech Group and ITG Communications were employers of Plaintiff, the Class, and the Collective. Declaration of Michelle S. Lim ("Lim Decl."), Ex. A, Deposition of Elizabeth Smith, at 119:22-120:18.

1 The common policies and practices forming the basis for ITG's liability are shown by the 2 declarations of ten Class Members, ITG's written policies, and the deposition testimony of 3 Defendants' 30(b)(6) corporate witnesses, including their VP of Operations, their Human Resources 4 Manager, and their Corporate Services Manager. 5 II. **BACKGROUND** 6 A. ITG and Its Technician Employees. 7 ITG provides cable and communication equipment installations on behalf of cable operators primarily, Comcast Corporation – throughout the State of California.² To carry out its installation 8 9 services, ITG employs approximately 100 "Technicians" in California who are classified as nonexempt and are compensated on a hybrid hourly and piece-rate basis.³ Plaintiff Paul Monplaisir 10 11 worked as one such Technician for ITG in California between March 2018 and June 2018.⁴ 12 Technicians' job duties, working hours and conditions, as well as ITG's compensation model, are the same or substantially similar throughout the State of California.⁵ Technicians' duties 13 14 include but are not limited to: driving an ITG truck to customers' residences; installing cable, 15 telephone, and internet service; making repairs; troubleshooting; and educating customers.⁶ 16

Technicians' workdays typically start prior to 7:00 a.m., which includes receiving their first

assignments of the day, performing a safety check of ITG's vehicles, and determining whether they 18

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Decl., Ex. W ("Mills Decl.") ¶¶2-4; Lim Decl., Ex. X ("Cason Decl.") ¶¶2-4.

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See ECF 39, First Amended Class and Collective Action Complaint ("Compl."), ¶ 24; Lim Decl., Ex. A, Deposition of Gissel Rivera ("Rivera Dep."), at 31:1-7, 43:8-44:12. See Compl., ¶¶ 48-49; Lim Decl., Ex. C, Deposition of Katie Tisdale ("Tisdale Dep.") at 70:6-

^{71:5;} Rivera Dep. at 33:18-20; 85:12-14; 102:14-17; Lim Decl., Ex. D, Deposition of Jerry Taylor 22 "("Taylor Dep.") at 61:8-17, 131:15-20; Lim Decl., Ex. O ("Monplaisir Decl."), ¶¶2-4; Lim Decl., Ex. P ("Alberto Decl."), ¶¶2-4; Lim Decl., Ex. Q ("Prophete Decl."), ¶¶2-4; Lim Decl., Ex. R

²³ "Cajuste Decl.") ¶¶2-4; Lim Decl., Ex. S ("Jean Decl.") ¶¶2-4; Lim Decl., Ex. T ("Obilas Decl.") ¶¶2-4; Lim Decl., Ex. U ("St. Germain Decl.") ¶¶2-4; Lim Decl., Ex. V ("Parris Decl."), ¶¶2-4; Lim 24

See Compl., ¶ 17; Monplaisir Decl. ¶¶2-4. 25

See Compl., ¶ 26, 63; Tisdale Dep. at 27:22-28:18; 28:23-29:17; 32:1-33:16; 74:10-18, 94:10-18, 113:10-19; 118:15-19, 261:1-4, 261:14-15.

See Compl., ¶¶ 26; Alberto Decl. ¶5; Prophete Decl. ¶5; Cajuste Decl. ¶5; Monplaisir Decl. ¶5; Jean Decl. ¶5; Obilas Decl. ¶5; St. Germain Decl. ¶5; Parris Decl. ¶5; Mills Decl. ¶5; Cason Decl. ¶5.; Tisdale Dep. at 27:22-25; 28:15-18; 28:23-29:6; 32:1-3; Rivera Dep. 62:13-18; Lim Decl., Ex. F ("Ex. F").

need additional equipment.⁷ Technicians then either drive their ITG truck to the ITG warehouse if they need to pick up supplies, or directly to their first job assignment. If they are going to the warehouse, Technicians typically arrive there by 7:00 a.m.⁸

Technicians typically work five to seven days per week, and upwards of ten hours per day.⁹ On each day they work, Technicians are generally assigned at least six jobs, usually scheduled in two-hour blocks, though sometimes Technicians are scheduled for more than one job during a two-hour period, forcing Technicians to run behind schedule.¹⁰ Each job entails one or more tasks, *e.g.*, installing a cable, setting up internet service, and/or creating an electrical outlet.¹¹ Jobs vary in length to complete, however, some jobs can take an entire day.¹² Once a Technician completes a job, they drive to their next job, which can take between 20 minutes to over an hour.¹³ Technicians are required to arrive at their next job within the job's scheduled time block.¹⁴

B. ITG's Uniform Technician Compensation Model.

1. Calculation of the Technicians' Hourly Rate.

ITG compensates its Technicians utilizing the same hybrid piece-rate and hourly compensation plan for all Technicians.¹⁵ Initially, Technicians received an hourly rate that was calculated by comparing the Technician's total production for the week (each assignment was made up of various job codes which corresponded to a production value and the total production was the

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<sup>7</sup> See Compl., ¶ 29; Alberto Decl. ¶¶6-7; Prophete Decl. ¶¶6-7, 10; Cajuste Decl. ¶¶6-7, 10; Monplaisir Decl. ¶¶6-7, 10; Jean Decl. ¶¶6-7, 10; Obilas Decl. ¶¶6-7, 10; St. Germain Decl. ¶¶6-7, 10; Parris Decl. ¶¶6-7, 10; Mills Decl. ¶¶6-7, 10; Cason Decl. ¶¶6-7, 10.
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⁸ See Alberto Decl. ¶7; Prophete Decl. ¶7; Cajuste Decl. ¶7; Monplaisir Decl. ¶7; Jean Decl. ¶7; Obilas Decl. ¶7; St. Germain Decl. ¶7; Mills Decl. ¶7. See also, Lim Decl., Ex. G ("Ex. G"), at ITG_000172; Lim Decl., Ex. H ("Ex. H"); Tisdale Dep. at 112:11-24, 169:3-14.

See Compl., ¶ 5; Alberto Decl. ¶19; Prophete Decl. ¶18; Cajuste Decl. ¶19; Monplaisir Decl. ¶19; Jean Decl. ¶19; Obilas Decl. ¶19; St. Germain Decl. ¶16; Parris Decl. ¶18; Mills Decl. ¶18; Cason Decl. ¶19. See also, Rivera Dep. at 128:5-7.

Compl., ¶¶ 32, 34; Alberto Decl. ¶¶11-15; Prophete Decl. ¶¶11-15; Cajuste Decl. ¶¶11-15;
 Monplaisir Decl. ¶¶11-15; Jean Decl. ¶¶11-15; Obilas Decl. ¶¶11-15; St. Germain Decl. ¶¶11-12;
 Parris Decl. ¶¶11-15; Mills Decl. ¶¶11-15; Cason Decl. ¶¶11-15.

¹¹ See Tisdale Dep. at 49:18-23, 50:2-18.

¹² Alberto Decl. ¶11; Prophete Decl. ¶11; Cajuste Decl. ¶11; Monplaisir Decl. ¶11; Jean Decl. ¶11; Obilas Decl. ¶11; St. Germain Decl. ¶11; Parris Decl. ¶11; Mills Decl. ¶11; Cason Decl. ¶11.

Alberto Decl. ¶15; Prophete Decl. ¶15; Cajuste Decl. ¶15; Monplaisir Decl. ¶15; Jean Decl. ¶15; Obilas Decl. ¶15; St. Germain Decl. ¶12; Parris Decl. ¶15; Mills Decl. ¶15; Cason Decl. ¶15.

14 See Tisdale Dep. at 248:7-249:18.

¹⁵ See Taylor Dep. at 85:13-87:14; Ex. I ("Ex. I"); Tisdale Dep. at 72:20-73:24, 74:7-18, 94:10-18.

sum of the job codes completed) to the total hourly compensation.¹⁶ If the production was higher than the Technician earned the production rate, and if the total hourly was higher he or she earned the hourly rate.¹⁷

In or around the early part of 2018, ITG modified its piece-rate system, and Technicians began receiving an hourly rate that ITG calculates using a "work order completion bonus" scheme, which combines a set hourly rate with a piece-rate component based on the unit value of the work orders completed by the Technician in a specific week. ¹⁸ Each job, has a corresponding number of "units" or "points" per task, otherwise known as the unit value. ¹⁹ A Technician earns a job's unit value – preset numbers assigned by Comcast based on the size of the work orders – by performing the various jobs and tasks on the work order. ²⁰ The total unit values for the week are then multiplied by a preset monetary rate to determine the unit pay of that week, which is then added to the Technician's total hourly pay, which is usually based on the minimum wage. ²¹ The resulting number is then divided by the total hours worked that week to obtain the applicable hourly rate paid to Technicians. That new rate is then used as the regular rate of pay and used to calculate the overtime rate applicable to all overtime hours for that week. ²²

2. ITG's Uniform Time Keeping Practices.

ITG follows the same uniform practice regarding tracking time worked for all Technicians.²³ Throughout the day, Technicians clock-in and out, through a mobile app on their handheld device.²⁴ Technicians' supervisors, as well as ITG's billing department audit the time records and compare

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¹⁶ See Tisdale Dep. at 79:4-21, 81:4-18, 86:10-18; Taylor Dep. at 143:14-24, 144:4-11. According to ITG's 30(b)(6) witness, at some point, all Technicians were paid by job codes instead of units. See Taylor Dep. at 86:8-11.

^{23 | 17} Rivera Dep. at 140:19-21.

 $^{||^{18}}$ See Ex. I; Tisdale Dep. at. 95:14-96:1.

^{24 | 19} See Rivera Dep. at 144:22-146:16.

^{| 20} See id.; Tisdale Dep. at 79:12-81:18.

²¹ See Ex. I; Tisdale Dep. at 71:2-5, 79:12-81:18.

²⁶ Rivera Dep. at 102:14-17; Tisdale Dep. at 81:8-18.

²³ See Rivera Dep. at 91:10-15; Tisdale Dep. at 36:22-37:10, 39:4-19.

²⁴ Rivera Dep. at 51:9-15, 22-25, 91:10-15; Taylor Dep. at 21:10-11, 101:25-102:8; Tisdale Dep. at 39:8-19.

them to the daily work orders.²⁵ The audit process involves comparing the work orders to their customer's database, which contains information about what the customer ordered, as well as information about the residence at which service was performed.²⁶ When Technicians' work orders contain piece-rate entries that are not "correctly" coded according to ITG standards, ITG deletes or lowers piece-rates to be more consistent with the information in their customer's database.²⁷ When Technicians' time records show that Technicians are clocked in while not located at a job site, the Billing Department will instruct the Technicians to modify these time records to be consistent with when they believe the Technicians were actually working.²⁸ These timecard changes result in deleted piece rates, modified piece rates, and changes to the number of hours worked.²⁹

C. ITG's Common Statewide Policy Denies Technicians Compensation for All Hours Worked.

ITG implemented and maintains policies and practices that prevent Technicians from being compensated for all time worked. This outcome results from three uniform practices by ITG: (1) requiring Technicians to perform work off-the-clock, (2) pressuring Technicians to underreport their hours, and (3) improperly charging Technicians for incurred business expenses. These common issues predominate the claims for minimum wage and overtime compensation.

First, ITG does not compensate Technicians for all hours worked because Technicians perform work off-the-clock. It is ITG's policy not to compensate its Technicians for the time spent driving to the warehouse or the first job site, and from the last job site.³⁰ This is despite the fact that

²⁵ Tisdale Dep. at 51:23-54:24, 243:25-244:11; Taylor Dep. at 136:11-137:2.

²⁶ See Tisdale Dep. at 51:23-53:17, 54:11-24, 97:25-99:2, 266:20-267:22; Rivera Dep. at 118:5-119:19; 124:2-125:24; 127:15-128:3.

²⁷ See Rivera Dep. at 151:14-153:4. Since approximately May or June 2019, ITG now regularly compares Technicians' time records through GPS records tracking the locations of company-owned vehicles driven by Technicians. Tisdale Dep. at 51:23-53:17, 54:20-24, 98:14-100:16; Taylor Dep. at 138:7-23; see also, Lim Decl., Ex. J ("Ex. J"); Tisdale Dep. at 149:11-17, 150:13-18. Prior to this practice. ITG tracked the GPS of its Technicians, but not on a daily basis. Rivera Dep. at 133:14-25.

practice, ITG tracked the GPS of its Technicians, but not on a daily basis. Rivera Dep. at 133:14-25.

^{25 | 29} See supra, n. 27-28. See also, Alberto Decl. ¶¶30-32; Prophete Decl. ¶¶30-32; Cajuste Decl. ¶¶31-33; Monplaisir Decl. ¶¶31-33; Jean Decl. ¶¶31-32; Obilas Decl. ¶¶31-33; St. Germain Decl. ¶¶27-29; Parris Decl. ¶¶27-29; Mills Decl. ¶¶27-29; Cason Decl. ¶¶29-31.

Lim Decl., Ex. K ("Ex. K"), at ITG_000052 ("ITG does NOT pay for commute time to and from work"). See Tisdale Dep. at 125:19-21; see also, Tisdale Dep. at 118:15-19. In November 2018, ITG modified its policy to provide that Technicians "must clock in the moment [they] leave [their] hotel/home to drive to [their] first job." Ex. H. Technicians testify that this policy was either never

Technicians drive ITG trucks pursuant to ITG's uniform driving policies. 31 ITG's driving policy 1 2 prohibits Technicians from having passengers in the vehicle at any time, from using the vehicle for 3 personal use, from driving the vehicle during unauthorized hours, ³² or from modifying the vehicle 4 in any way.³³ These company-owned vehicles are equipped with a Drive Cam (a video camera that 5 tracks GPS, ignition activity, and speeding) and Cell Control (which blocks Technician's access to their cell phones while the car is moving). 34 Through the Drive Cam and Cell Control, ITG 7 monitors Technicians anytime they drive the ITG truck to ensure compliance with ITG's driving 8 policy.³⁵ Violations of that policy subjects Technicians to disciplinary action, up to and including termination.³⁶ 9 10 Second, ITG fails to compensate Technicians for all hours worked because it instructs and pressures Technicians to underreport their hours.³⁷ ITG prohibits Technicians from clocking-in 11 prior to 7:00 a.m. and requires them to clock-out at the completion of their last job (except under 12 certain circumstances). 38 Since 2014, ITG's policy concerning work time instructs Technicians to 13 14 begin work at 7:00 a.m. or during the performance of "any service designated by ITG," and to end 15 work at the end of their shift, or after performance of "any service designated by ITG," without explaining what such services could include.³⁹ This causes Technicians to report starting work at 16 17 implemented, or was only implemented for a few weeks. See Alberto Decl. ¶¶6-9, 17; Prophete 18 Decl. ¶¶6-10, 16; Cajuste Decl. ¶¶6-10, 17; Monplaisir Decl. ¶¶6-10, 17; Jean Decl. ¶¶6-10, 17; Obilas Decl. ¶¶6-10, 17; St. Germain Decl. ¶¶6-10, 14; Parris Decl. ¶¶6-10, 17; Mills Decl. ¶¶6-10, 16; Cason Decl. ¶¶6-10, 17-18. 19 Alberto Decl. ¶7; Prophete Decl. ¶7; Cajuste Decl. ¶7; Monplaisir Decl. ¶7; Jean Decl. ¶7; Obilas 20 Decl. ¶7; St. Germain Decl. ¶7; Parris Decl. ¶7; Mills Decl. ¶7; Cason Decl. ¶7 ³² See Ex. K, at ITG 000081 (Technicians' hours of usage of company owned vehicles is 5:01 a.m. 21 to 9:59 p.m.). ³³ Ex. K, at ITG 000075-76. 22 ³⁴ See Ex. J; Lim Decl., Ex. L ("Ex. L"), at ITG 000220; Taylor Dep. at 163:2-4. See also, Tisdale Dep. at 190:7-15. 23 35 Ex. K, at ITG_000075; Ex. L at ITG_000221. ³⁶ *See supra*, n. 35. 24 ³⁷ Alberto Decl. ¶¶16, 18, 29-32; Prophete Decl. ¶¶17, 29-32; Cajuste Decl. ¶¶16, 30-33; Monplaisir Decl. ¶¶16, 30-33; Jean Decl. ¶¶16, 29-32; Obilas Decl. ¶¶16, 30-33; St. Germain Decl. ¶¶13, 26-29; Parris Decl. ¶¶16, 26-29; Mills Decl. ¶¶17, 26-29; Cason Decl. ¶¶18, 29-32. ³⁸ Ex. L at ITG_000194; Lim Decl., Ex. M ("Ex. M") at ITG_000135; see also Ex. K at 26 ITG 000053, Rivera Dep. at 170:3-24. ³⁹ Ex. J; Lim Decl., Ex. N ("Ex. N") at ITG_000129 ; Ex. M at ITG_000133; Ex. K at ITG_000051-

52; Ex. L at ITG_000206; Ex. G at ITG_000171; Ex. H. ITG's policies did not explain what it meant by "service as designated by ITG." Tisdale Dep. at 124:11-125:18; 151:17-152:12.

7:00 a.m. in order to comply with ITG's policy even when they preform work before that time.⁴⁰

In addition, ITG's supervisors and managers purposefully mislead Technicians into believing that if they report fewer hours they will earn more money. Technicians understand that this was done in order to demonstrate higher levels of productivity to ITG's clients. Thus, when Technicians do not underreport their hours to ITG's satisfaction, ITG changes the time entries on Technician time cards to reflect that Technicians worked fewer hours than they did. The satisfaction is satisfaction.

Finally, Technicians are not paid for all hours they work because ITG deducts multiple items from Technicians' paychecks, including for tools, equipment, damages to a customer's home up to \$500, or chargebacks for unsatisfactory or incorrectly coded work.⁴⁴ These uniform practices apply to Technicians throughout California.⁴⁵

D. ITG's Common Statewide Policy and Practice Prevents Technicians From Taking Meal and Rest Breaks.

The uniform manner in which ITG denies Technicians meal periods results from common practices. As a matter of common practice, ITG overschedules Technicians and pressures them to meet specific job window timeframes. *See supra*, Section II.A, n. 9-14. As a natural consequence of

Ho Technicians' morning and evening work pre- and post-shift can include: checking their jobs for the day, assessing their equipment, ensuring the safety of their vehicles, driving to either the warehouse or their first jobs, waiting for and gathering equipment, attending meetings; reconciling inventory, and driving from their last job. *See* Alberto Decl. ¶¶6-9, 17; Prophete Decl. ¶¶6-10, 16; Cajuste Decl. ¶¶6-10, 17; Monplaisir Decl. ¶¶6-10, 17; Jean Decl. ¶¶6-10, 17; Obilas Decl. ¶¶6-10, 17; St. Germain Decl. ¶¶6-10, 14; Parris Decl. ¶¶6-10, 17; Mills Decl. ¶¶6-10, 16; Cason Decl. ¶¶6-10, 19; Cas

^{17;} St. Germain Decl. ¶6-10, 14; Parris Decl. ¶6-10, 17; Mills Decl. ¶6-10, 16; Cason Decl. ¶6 10, 17-18.

Alberto Decl. ¶¶16, 18, 29-32; Prophete Decl. ¶¶17, 29-32; Cajuste Decl. ¶¶16, 30-33; Monplaisir Decl. ¶¶16, 30-33; Jean Decl. ¶¶16, 29-32; Obilas Decl. ¶¶16, 30-33; St. Germain Decl. ¶¶13, 26-29; Parris Decl. ¶¶16, 26-29; Mills Decl. ¶¶17, 26-29; Cason Decl. ¶¶18, 29. See also, Tisdale Dep. at 160:13-25 ("the more you complete, the higher the production is, so your bonus could potentially be high and raise your hourly rate").

⁴² Alberto Decl. ¶16; Cajuste Decl. ¶16; Monplaisir Decl. ¶16; Jean Decl. ¶16; Obilas Decl. ¶16; St. Germain Decl. ¶13; Parris Decl. ¶16; Cason Decl. ¶16; *see also* Ex. L at ITG_000205.

⁴³ Alberto Decl. ¶¶10, 16, 18, 29-32; Prophete Decl. ¶¶10, 17, 29-32; Cajuste Decl. ¶¶10, 16, 18, 30-33; Monplaisir Decl. ¶¶10, 16, 18, 30-33; Jean Decl. ¶¶10, 16, 18, 29-32; Obilas Decl. ¶¶10, 16, 18, 30-33; St. Germain Decl. ¶¶10, 13, 15, 26-29; Parris Decl. ¶¶10, 16, 26-29; Mills Decl. ¶¶10, 17, 26-29; Cason Decl. ¶¶10, 16, 29-32.

⁴⁴ See Ex. J (deductions include tools, equipment, or damages); Ex. M at ITG_000132 ("chargebacks will be taken from the employee for unsatisfactory or incorrectly coded work"); Ex. K at ITG_000058 (same); Tisdale Dep. at 219:14-220:23. See also, Lim Decl. Ex. E, Rough Transcript of Deposition of Jerry Taylor, at pp. 119-121, 124-126.

⁴⁵ See Tisdale Dep. at 118:15-19, 149:11-17, 150:13-18; Rivera Dep. at 170:3-24.

1 Technicians' overwhelming workload, and ITG's constant pressure to complete all daily job assignments, Technicians are systematically denied the opportunity to take compliant meal and rest breaks.46 3 4 In addition to the pressure exerted to meet the schedule, ITG did not, and still does not, have 5 a policy or practice to provide Technicians with legally compliant meal or rest breaks. Prior to 2019, ITG provided Technicians with vague "policies" stating that they were required to take an 7 unpaid 30 minute meal break, but never explained what constitutes a timely break, that the rest 8 break must be off-duty, what it means to be off-duty, and the consequence of being unable to take a meal break.⁴⁷ These policies also did not provide for a second meal period when a Technician worked over ten hours in a day. 48 Indeed, Technicians report that they were not provided a second 10 meal period when they worked over ten hours.⁴⁹ 11 12 These pre-2019 policies were similarly vague with respect to rest breaks. ITG did not explain what constituted a rest break, that the rest break must be off-duty, or the consequences of 13 being unable to take a rest break.⁵⁰ It was ITG's policy that it was the Technicians' responsibility to 14 take meal and rest breaks – even if the workload did not afford time to take a break.⁵¹ But because 15 16 ⁴⁶ Alberto Decl. ¶¶20-25; Prophete Decl. ¶¶19-24; Cajuste Decl. ¶¶20-25; Monplaisir Decl. ¶¶20-25; Jean Decl. ¶¶20-25; Obilas Decl. ¶¶20-25; St. Germain Decl. ¶¶17-22; Parris Decl. ¶¶19-23; 17 Mills Decl. ¶¶19-23; Cason Decl. ¶¶20-25.

47 See Ex. K at ITG_00051 ("All employees are required to take an unpaid, 30-minute lunch break 18 during their normal business day."); Ex. J (same); Ex. N at ITG_000129 ("Non-[sic] All employees 19 are required to take an unpaid, 30-minute lunch break during their normal business day."); Ex. M at ITG 000133 (same). Cf. Ex. G at ITG 000171 (2018 document explaining when meal breaks 20 should be taken, but not the consequences of being unable to take a meal break). Notably, Class members confirm the lack of a compliant policy indicating that, even when Technicians actually 21 took a meal break, they were required to be available by cell phone to respond to any work calls. Alberto Decl. ¶¶20-23; Prophete Decl. ¶¶19-22; Cajuste Decl. ¶¶20-23; Monplaisir Decl. ¶¶20-23; 22 Jean Decl. ¶¶20-23; Obilas Decl. ¶¶20-23; St. Germain Decl. ¶¶17-20; Parris Decl. ¶¶19-21; Mills Decl. ¶¶19-21; Cason Decl. ¶¶20-23. 23 ⁴⁸ *See supra* n. 47. ⁴⁹ Alberto Decl. ¶¶20-25; Prophete Decl. ¶¶19-24; Cajuste Decl. ¶¶20-25; Monplaisir Decl. ¶¶20-24 25; Jean Decl. ¶¶20-25; Obilas Decl. ¶¶20-25; St. Germain Decl. ¶¶17-22; Parris Decl. ¶¶19-23; Mills Decl. ¶¶19-23; Cason Decl. ¶¶20-25. 25 ⁵⁰ See Ex. K at ITG_000051-52; Ex. M at ITG_000134. ⁵¹ See Alberto Decl. ¶¶20-25; Prophete Decl. ¶¶19-24; Cajuste Decl. ¶¶20-25; Monplaisir Decl. ¶¶20-25; Jean Decl. ¶¶20-25; Obilas Decl. ¶¶20-25; St. Germain Decl. ¶¶17-22; Parris Decl. ¶¶19-23; Mills Decl. ¶¶19-23; Cason Decl. ¶¶20-25. ITG also does not and has not recorded any rest

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breaks taken by its Technicians, and instead places the burden on each employee to take rest breaks and to report whether they had not taken any such break. Rivera Dep. at 111:1-112:19. Because

ITG packs Technician schedules and does not factor in the need to take meal or rest breaks,

Technicians are not provided a reasonable opportunity to take meal or rest breaks.⁵²

In late 2018⁵³ ITG issued a "Meal Periods and Start/End Time Memo," in which it indicated that meal periods were to be taken before the end of the fifth hour of work and that Technicians were entitled to a second meal period before the end of the 10th hour of work.⁵⁴ The updated policy still mandates that "Employees are responsible for scheduling their own meal periods in consultation with their supervisor…"⁵⁵

E. ITG's Common Statewide Policy Refusing to Reimburse Technicians for Necessary Expenses.

To perform their basic job duties, Technicians must purchase items such as tools and clothing – including drills, drill bits, cellular phones, boots, and pants.⁵⁶ As a matter of statewide practice, ITG generally does not reimburse Technicians for these necessary expenses.⁵⁷ While ITG does have a expense reimbursement policy, as a matter of practice, that policy does not cover the tools Technicians use.⁵⁸ Even considering the expense reimbursement policy, which was not applicable to Technicians,⁵⁹ it places two improper criteria on the reimbursement process. First, business expenses are only reimbursable if the Technicians timely submit them within 90 days.⁶⁰ Second, Technicians cannot get reimbursed unless they get prior written approval from their

ITG's policies makes no mention of the need to report missed breaks, it is unsurprising that *no*Technician has ever reported that they did not take a rest break. See id. at 112:17-19.

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⁵⁶ See Compl., ¶¶ 7, 9; Alberto Decl. ¶26; Prophete Decl. ¶¶25-26; Cajuste Decl. ¶¶26-27; Monplaisir Decl. ¶¶26-27; Jean Decl. ¶26; Obilas Decl. ¶¶26-27; St. Germain Decl. ¶23; Parris

Decl. ¶¶24-25; Mills Decl. ¶¶24-25; Cason Decl. ¶¶26-28.

⁵² See supra, n. 51. Notably, ITG concedes that prior to early 2019, ITG did not pay or even know about the requirement to pay premium compensation for missed and noncompliant meal and rest breaks. Taylor Dep. at 41:22-42:19, 46:16-19.

^{22 |} Same Notably, this update was undertaken following notice of Plaintiff's claims in this action. Same Example 154 Ex. G at ITG 000171.

^{23 | 55} See id.

See Alberto Decl. ¶26, 34; Prophete Decl. ¶¶25-26, 34; Cajuste Decl. ¶¶26-27, 35; Monplaisir Decl. ¶¶26-27, 35; Jean Decl. ¶26, 34; Obilas Decl. ¶¶26-27, 35; St. Germain Decl. ¶23, 31; Parris Decl. ¶¶24-25; Mills Decl. ¶¶24-25; Cason Decl. ¶¶26-28.

⁵⁸ *See supra*, n. 57.

⁵⁹ See Tisdale Dep. at 130:22-131:15.

⁶⁰ Ex. K at ITG_000061, 000064.

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F. ITG's Common Statewide Policy of Issuing Inaccurate, Incomplete, and **Incomprehensible Wage Statements.**

Uniformly and statewide, ITG does not provide accurate, itemized wage statements as required by California law. This is not simply a derivative claim, but instead is based on ITG's failure to show the final result of their manipulated and convoluted compensation scheme on Technician's wage statements. ⁶² Despite paying a piece-rate, the wage statements ITG provides to Technicians do not distinguish between compensation for nonproductive versus productive time nor does it reveal the number of hours each Technician has expended on production or non-production activities, including rest and recovery periods. 63 ITG's wage statements also do not show the piece rates that were accepted for compensation, or the value of the completed piece rates. 64 By design, Technicians are prevented from knowing how they are compensated for productive and nonproductive time, and at what rate. 65 These wage statement policies are uniform throughout the State of California.66

ARGUMENT III.

A. Legal Standard for Class Certification.

A party seeking class certification must satisfy the four requirements of Rule 23(a): "numerosity, commonality, typicality, and adequacy" and "at least one of the requirements of Rule 23(b)." Briseno v. ConAgra Foods, Inc., 844 F.3d 1121, 1124 (9th Cir. 2017). The party seeking class certification must show by "a preponderance of the evidence" these requirements are met.

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⁶² Of course, Plaintiff contends that because ITG failed to pay Technicians for all hours worked, provide proper overtime compensation, or provide meal and rest periods, the wage statements, as a result, are not compliant with California law. 63 Tisdale Dep. at 109:14-17, 218:20-24, 222:11-20, 242:19-22.

⁵⁵ See Alberto Decl. ¶¶29-32; Prophete Decl. ¶¶29-32; Cajuste Decl. ¶¶30-33; Monplaisir Decl. ¶¶30-33; Jean Decl. ¶¶29-32; Obilas Decl. ¶¶30-33; St. Germain Decl. ¶¶26-29; Parris Decl. ¶¶26-29; Mills Decl. ¶¶26-29; Cason Decl. ¶¶29-32.

⁶⁶ See id. at 109:14-17, 218:20-24, 222:11-20, 242:19-22.

⁶¹ See id.

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⁶⁴ Tisdale Dep. at 222:11-20. ITG may argue that Technician's paystubs are not the complete wage statements. Specifically, ITG will argue that Technicians are able to access unit values on their phone applications – documents that do show the piece rates for which Technicians were completed. However, such data simply is not part of the wage statements. These documents are never provided together. See id.

Lilly v. Jamba Juice Co., 308 F.R.D. 231, 236 (N.D. Cal. 2014). Courts "should err in favor of, and
not against, the maintenance of the class action" because class certification "is subject to later
modification." Joseph v. Gen. Motors Corp., 109 F.R.D. 635, 638 (D. Colo. 1986) (citing Esplin v.
Hirschi, 402 F.2d 94, 99 (10th Cir.1968), cert. denied, 394 U.S. 928 (1969)). While "a court's class-
certification analysis must be 'rigorous' and may 'entail some overlap with the merits of the
plaintiff's underlying claim,' Rule 23 grants courts no license to engage in free-ranging merits
inquiries at the certification stage." Amgen Inc. v. Conn. Ret. Plans and Trust Funds, 568 U.S. 455,
466 (2013) (quoting Wal-Mart Stores, Inc. v. Dukes, 564 U.S. 338 at 350 (2011)). "Merits questions
may be considered to the extent – but only to the extent – that they are relevant to determining
whether the Rule 23 prerequisites for class certification are satisfied." <i>Id</i> .

B. The Class Satisfies the Requirements of Rule 23(a).

Fed. R. Civ. P. 23(a) provides that a district court may certify a class if: "(1) the class is so numerous that joinder of all members is impracticable; (2) there are questions of law or fact common to the class; (3) the claims or defenses of the representative parties are typical of the claims or defenses of the class; and (4) the representative parties will fairly and adequately protect the interests of the class." The proposed Class satisfies each of these elements.⁶⁷

1. The Class Is So Numerous that Joinder of All Members is Impractical.

Fed. R. Civ. P. 23(a)(1) requires that the proposed class be "so numerous that joinder of all members is impractical." While there is no fixed number that satisfies the numerosity requirement, as a general matter, a class greater than forty often satisfies the requirement, while one less than twenty-one does not." See Californians for Disability Rights, Inc. v. Cal. Dep't of Transp., 249

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⁶⁷ In the past, some courts have implied an additional threshold requirement: that the class be ascertainable or that there be an administratively feasible way to determine who is in the class. But recently, the Ninth Circuit has made it clear that Rule 23 does not require such a showing. *See Briseno*, 844 F.3d at 1124-25 ("We have not previously interpreted Rule 23 to require such a demonstration [that there is an administratively feasible way to determine who is in the class], and . . . we do not do so now."); *accord Bruton v. Gerber Prods. Co.*, No. 15-15174, 2017 WL 1396221, at *1 (9th Cir. Apr. 19, 2017). But nevertheless, any ascertainability requirement would be satisfied here because the Class is defined with objective criteria allowing Class Members to easily be identified by reference to Defendants' records of who was employed by Defendants during the defined time period.

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F.R.D. 334, 346 (N.D. Cal. 2008). According to data provided by Defendant, there are approximately 100 members in the proposed Class.⁶⁸ Thus, joinder of all members would be impractical, and numerosity is satisfied.

2. Common Questions of Law and Fact Exist.

Fed. R. Civ. P. 23(a)(2) requires that there be "questions of law or fact common to the class." This requires Plaintiff to show that a class wide proceeding can "generate common answers apt to drive the resolution of the litigation." *See Dukes*, 564 U.S. 338, 350. The required showing imposes only a "limited burden." *Mazza v. Am. Honda Motor Company, Inc.*, 666 F.3d 581, 589 (9th Cir. 2012). So "long as there is even a single common question, a would-be class can satisfy" commonality. *Parsons v. Ryan*, 754 F.3d 657, 675 (9th Cir. 2014) (citation and internal quotation marks omitted).

This case involves numerous common questions of law and fact that can be answered for all Class members in a single stroke. The common questions in this case include but are not limited to:

- Whether ITG Technicians are compensated on a piece-rate basis;
- Whether ITG exerts control over Technicians while they are driving company-owned vehicles such that Technicians' should be compensated for pre- and post-shift driving;
- Whether ITG has a policy or practice of deleting or lowering piece-rates submitted by Technicians, without verifying the work *in fact* performed;
- Whether ITG has a policy or practice of pressuring Technicians to work off-the-clock,
 and underreport their hours;
- Whether ITG has a policy or practice of failing to comply with California meal and rest break laws;
- Whether ITG has a policy or practice of refusing to reimburse necessarily incurred expenses; and
- Whether ITG fails to issue accurate, itemized wage statements by failing to: (1) distinguish between productive and non-productive hours; (2) include any information

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⁶⁸ Taylor Dep. at 61:8-17; Rivera Dep. at 33:18-20.

concerning completed piece rates or the value at which they were compensated; and (3) identify what regular hourly rate, and what overtime rate, applies to a given week.

Because it is plain that this class wide proceeding can "generate common answers apt to drive the resolution of the litigation[,]" *Dukes*, 564 U.S. 338, 350, Plaintiff easily satisfies the limited burden to demonstrate commonality pursuant to Rule 23(a)(2).

3. Plaintiff's Claims Are Typical of the Class.

Fed. R. Civ. P. 23(a)(3) requires a showing that "the claims or defenses of the representative parties are typical of the claims or defenses of the class." A named plaintiff's claim is typical under Rule 23(a)(3) if it "arise[s] from the same event, practice or course of conduct that gives rise to the claims of the absent class members' and is "based on the same legal or remedial theory." In re Dynamic Random Access Memory (DRAM) Antitrust Litig., No. M 02-1486 PJH, 2006 WL 1530166, at *4 (N.D. Cal. June 5, 2006) (alteration in original) (citation omitted). "Under the rule's permissive standards, representative claims are 'typical' if they are reasonably co-extensive with those of absent class members; they need not be substantially identical." Hanlon v. Chrysler Corp., 150 F.3d 1011, 1020 (9th Cir. 1998).

Here, the claims of Plaintiff and each Class member arise from the same practices and the same course of events. Namely, all claims arise from ITG's employment practices applicable to Plaintiff and the Technicians alike. Plaintiff and each Technician have the same claims based on the same conduct, namely ITG's: (1) failing to pay proper minimum wage, overtime wages, and completed piece rates; (2) failing to provide a reasonable opportunity to take meal and rest periods, and failing to properly compensate Class members when such meal and rest periods were not taken; (3) failing to reimburse necessarily-incurred business expenses; and (4) failing to issue accurate, itemized wage statements.

The claims of Plaintiff and Class members are typical because they arise from the same event, practice, and course of conduct, and are based on the same legal theories. *See In re Dynamic Random Access Memory (DRAM) Antitrust Litig.*, 2006 WL 1530166, at *4; *Hanlon*, 150 F.3d at 1020. Accordingly, Plaintiff satisfy the "permissive" typicality standard under Rule 23(a)(3).

4. Plaintiff and His Counsel Will Adequately Represent the Class.

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Fed. R. Civ. P 23(a)(4) requires a showing that "the representative parties will fairly and adequately protect the interests of the class." This requires a plaintiff to demonstrate that "(1) neither they nor their counsel have any conflicts of interest with other class members, and (2) they and their counsel will prosecute the action vigorously on behalf of the class." *Mullins v. Premier Nutrition Corp.*, No. 13-cv-01271-RS, 2016 U.S. Dist. LEXIS 51140, at *12 (N.D. Cal. Apr. 15, 2016). Courts have also "interpreted this test to encompass a number of factors, including the qualifications of counsel for the representatives, an absence of antagonism, a sharing of interests between representatives and absentees, and the unlikelihood that the suit is collusive." *Ries v. Ariz. Bevs. USA LLC*, 287 F.R.D. 523, 540 (N.D. Cal. 2012). The adequacy of representation requirement is satisfied here.

There are no conflicts of interest or antagonism between Plaintiff and his counsel and the Class. ⁶⁹ Plaintiff and the absent Class members have a shared interest in recovering the money to which they are entitled under California wage and hour laws. To represent him and the Class, Plaintiff retained counsel highly experienced in employment class action litigation. ⁷⁰ Plaintiff and his counsel have prosecuted, and will continue to prosecute, this action vigorously on behalf of the Class. ⁷¹ Accordingly, the adequacy of representation requirement is satisfied.

C. The Requirements of Rule 23(b) – that Common Questions Predominate and that a Class Action is Superior – Are Satisfied.

Plaintiff seeks certification of the Class under Rule 23(b)(3), which requires that "questions of law or fact common to class members predominate over any questions affecting only individual members, and that a class action is superior to other available methods for fairly and efficiently adjudicating the controversy." Rule 23(b)(3) encompasses "those cases in which a class action

⁶⁹ Any concerns regarding the existence of an arbitration agreement for some class members can be addressed at the January 23, 2020 hearing on ITG's Motion to Compel Arbitration. If the Court denies ITG's motion, the Class will remain undisturbed as the arbitration agreements will be found invalid. On the other hand, if the Court is inclined to grant ITG's motion, the affected Technicians who are deemed to have signed a valid and binding arbitration agreement will not be included in the certified Class.

⁷⁰ See generally, Declaration of Carolyn H. Cottrell; Declaration of Sarah R. Schalman-Bergen. ⁷¹ See supra. n. 70.

1	would achieve economies of time, effort, and expense, and promote uniformity of decision as to
2	persons similarly situated, without sacrificing procedural fairness or bringing about other
3	undesirable results." Wahl v. Am. Sec. Ins. Co., No. C 08-00555 RS, 2010 U.S. Dist. LEXIS 54637,
4	at *25 (N.D. Cal. May 10, 2010) (quoting Fed. R. Civ. P. 23 advisory committee's note to 1966
5	amendment). "At this stage, plaintiffs need only show that there are bona fide questions capable of
6	class-wide resolution." Clemens v. Hair Club for Men, LLC, No. C 15-01431 WHA, 2016 U.S.
7	Dist. LEXIS 50573, at *8 (N.D. Cal. Apr. 14, 2016) (Alsup, J.) (citing Alcantar v. Hobart Service,
8	800 F.3d 1047, 1053 (9th Cir. 2015)).
9	1. Common Questions of Law and Fact Predominate Over Individual
10	Issues for All California Claims.
	The predominance inquiry "tests whether proposed classes are sufficiently cohesive to
11 12	warrant adjudication by representation." In re Lenovo Adware Litig., No. 15-md-02624-RMW,

The predominance inquiry "tests whether proposed classes are sufficiently cohesive to warrant adjudication by representation." *In re Lenovo Adware Litig.*, No. 15-md-02624-RMW, 2016 WL 6277245, at *17 (N.D. Cal. Oct. 27, 2016). This "inquiry involves weighing and evaluating the common and individual issues in the case." *Brown v. The Hain Celestial Grp., Inc.*, No. C 11-03082 LB, 2014 WL 6483216, at *15 (N.D. Cal. Nov. 18, 2014). "An individual question is one where members of a proposed class will need to present evidence that varies from member to member, while a common question is one where the same evidence will suffice for each member to make a prima facie showing [or] the issue is susceptible to generalized, class-wide proof." *Tyson Foods, Inc. v. Bouaphakeo*, 136 S. Ct. 1036, 1045 (2016).

"When common questions present a significant aspect of the case and they can be resolved for all members of the class in a single adjudication, there is clear justification for handling the dispute on a representative rather than on an individual basis." *In re Cathode Ray Tube (CRT)*Antitrust Litig., 308 F.R.D. 606, 620 (N.D. Cal. 2015) (quoting Hanlon, 150 F.3d at 1022). This analysis "focuses on the relationship between the common and individual issues in the case and tests whether proposed classes are sufficiently cohesive to warrant adjudication by representation."

Wang v. Chinese Daily News, Inc., 737 F.3d 538, 545 (9th Cir. 2013) (citations and internal quotation marks omitted).

Importantly, predominance does not require "that each element of [a plaintiff's] claim is

susceptible to class wide proof." *Amgen*, 568 U.S. at 469 (citation and internal brackets and quotation marks omitted). Courts have "held that common questions predominated even though certain class members' circumstances varied and some of the defendant's practices would have to be proven by anecdotal testimony." *Delagarza v. Tesoro Refining & Mktg. Co.*, No. C--09--5803 EMC, 2011 WL 4017967, at *12 (N.D. Cal. Sept. 8, 2011) (Chen, J.) (citation omitted). In the wage and hour context, evidence of "centralized rules, to the extent they reflect the realities of the workplace, suggest a uniformity among employees that is susceptible to common proof." *Mevorah v. Wells Fargo Home Mortg.* (*In re Wells Fargo Home Mortg.*), 571 F.3d 953, 958-59 (9th Cir. 2009).

Common questions of law and fact predominate over individual issues in this case. As discussed in detail in the following sections, common issues predominate as to Plaintiff's claims for: (a) minimum wage and overtime, (b) meal and rest breaks, (b) expense reimbursement, and (d) wage statement claims.

a) Common Issues Predominate Plaintiff's Minimum Wage and Overtime Claims.

Determining whether ITG properly compensated Technicians for minimum wage and overtime for all hours worked, can be done in one fell swoop for all Technicians using common evidence of ITG's policies. "Hours worked" is defined in subdivision 2(K) of the wage order as "the time during which an employee is subject to the control of an employer, and includes all the time the employee is suffered or permitted to work, whether or not required to do so." Cal. Code Regs., tit. 8, § 11040, subd. (2)(K). In California, employees must be compensated for *each* hour worked. *Armenta v. Osmose, Inc.*, 135 Cal. App. 4th 314, 323 (2005).

Plaintiff contends that Technicians are not compensated for each hour worked because they were not compensated for time spent driving to and from work on behalf of ITG. *See supra*, Section II.C, n. 30. This claim is premised on a common theory of liability and on common evidence. Time driving is considered hours worked in California when the employer exerts sufficient control over the employees during their drive time to render the employees' driving time compensable. *Rutti v. Lojack Corp., Inc.*, 596 F.3d 1046, 1061-62 (9th Cir. 2010). In *Rutti*, the Ninth Circuit found the

driving time of Lojack installers and repairers compensable under California law because Lojack prohibited the plaintiffs from stopping for personal errands, taking passengers on the vehicles, taking any detours from Lojack's designated route, or using their cell phones except to answer calls from Lojack. *Id*.

ITG exerts even more control over Technicians through its driving policy than Lojack did in *Rutti*. Like in *Rutti*, ITG policy prohibits Technicians from stopping for personal errands, taking passengers in their vehicles, or using their cell phones while driving. *See supra*, Section II.C, n. 32, 33. In addition, ITG's "Drive Cam," and "Cell Control" monitor Technicians while they are driving. *See supra*, Section II.C, n. 34. The GPS and Drive Cam tracks speeding, and excessive changes in G-force, while the Cell Control blocks all incoming calls, messages, and app usage. *See supra*, Section II.C., n. 34, 35. Technicians can be, and are, disciplined for violations of ITG's driving policies regardless of when they occur. *See supra*, Section II.C., n. 36. Whether ITG exerts sufficient control over Technicians while driving such that drive time constitutes "hours worked" is a common question for all Technicians and one that can be answered by common evidence. This question predominates over any individual issues, such as the amount of time driving, or the rate of pay. Once this issue is resolved for the class, then liability and damages can be quickly and easily determined based on Defendants' records.⁷²

In addition to the drive time, common evidence concerning ITG's policies and practices relating to overtime compensation present additional common issues and questions that predominate. First, ITG's common policy of pressuring Technicians to underreport total hours worked will be used to establish ITG's overtime and minimum wage liability on a class wide basis. ITG prohibited Technicians from clocking in before 7:00 a.m., and required them to clock out immediately upon completion of their last job. *See supra*, Section II.C., n. 38. This was the case despite Technicians often beginning work before 7:00 a.m., and continuing to work after their last

⁷² ITG maintains multiple types of records that could assist in determining the length of the drive time at issue. ITG utilizes a GPS tracking system that tracks the movement of the truck at all times. In addition, ITG tracks the location of the assignments for each Technician. It would not be difficult to calculate the time it would take a Technician to travel directly home (or to the warehouse) from their last assignment. *See supra*, n. 27.

job of the day. See supra, Section II.A, n. 7, 8. As a result of this policy Technicians report that they
did not document time spent working before 7:00 a.m. or work done after their last job of the day.
See supra, Section II.C., n. 40. In addition, Technicians testify that they were told by their
supervisors that they should not list all work time in order to bolster their "production." See supra,
Section II.C, n. 41. This unreported work time results from ITG's common policies and practices
applicable to all Technicians.

Second, Plaintiff also contends that Technicians' overtime rate was not properly calculated because of ITG's common practice of improperly deleting completed piece rates in order to be consistent with their customer's database. *See supra*, Section II.B.2., n. 27. By doing so, ITG fails to pay overtime in accordance with Technician's "regular rate" of pay. To calculate the regular rate of pay to be used in the overtime calculation for a pieceworker, the employer must add together the "total earnings for the week." 2002 Division of Labor Standards Enforcement Policies and Interpretations Manual § 49.2.1.2; *see also* 29 C.F.R. Section 778.111 ("total earnings for the workweek from piece rates and all other sources.) That value is then divided by the number of hours worked in the week in order to yield the "regular rate" for the week. *Id.* By deleting completed piece rates and otherwise manipulating the piece rates to match customer demands, ITG fails to account for all earnings for the workweek and thus shorts Technicians in calculating their regular and overtime rates of pay. Whether ITG's approach complies with California law is a common question that predominates.

Lastly, ITG's policy of averaging productive and non-productive time results in a undercalculation of the proper overtime rate for all Technicians. During the time that ITG used it initial payment scheme, ITG improperly averaged productive and non-productive time to determine the applicable hourly rate. *See supra*, Section II.B.1, n. 16. By averaging, ITG failed to properly and separately pay Technicians for nonproductive time as required under California law. *See Cardenas v. McLane FoodServices, Inc.*, 796 F.Supp.2d 1246, 1252 (C.D.Cal. 2011) ("[A] piece-rate formula that does not compensate directly for all time worked does not comply with California Labor Codes, even if, averaged out, it would pay at least minimum wage for all hours worked."). When

that time is properly accounted for, the Technicians' regular rate used to calculate the overtime rate will go up, which will cause the overtime rate to similarly go up.

All this common evidence will be used to show minimum wage violations for ITG's failure to compensate Technicians for all time worked. Where Technicians worked at least 8 hours a day or forty hours a week, this common evidence of uncompensated time will not only show a minimum wage violation, but will also establish that Technicians were compensated at less than one and one-half times the regular rate of pay for these overtime hours. These common issues are the predominate issues that will allow Plaintiff's minimum wage and overtime claims to be resolved on a class wide basis.

b) Common Issues Predominate over Plaintiff's Meal and Rest Break Claims

To comply with California's meal and rest break rules, "an employer must relieve the employee of all duty for the designated period[.]" *Brinker Restaurant Corp v. Superior Court, 273* Cal. 4th 1004, 1034 (2012); *see also Augustus v. ABM Security Services, Inc.*, 2 Cal. 5th 257, 265 (2016) ("employers' responsibilities are the same for meal and rest periods—an inference that also reflects the protective purpose of both."). To comply with these rules, "[e]mployers must afford employees uninterrupted half-hour periods in which they are relieved of any duty or employer control and are free to come and go as they please." *Brinker*, 273 Cal. 4th at 1037. "The employer satisfies this obligation if it relieves its employees of all duty, relinquishes control over their activities and permits them a reasonable opportunity to take an uninterrupted 30-minute break, and does not impede or discourage them from doing so." *Id.* at 1040. Plaintiff's meal and rest break claims are predominated by five common issues: (1) over scheduling, (2) non-compliant meal and rest break policies, (3) meal and rest break policies that place the burden on Technicians to comply with the law, (4) failure to pay premium pay for missed meal and rest breaks, and (5) averaging of productive and non-productive time to determine the rate at which rest breaks are compensated.

First, as this Court recognized in *Richardson v. Interstate Hotels & Resorts, Inc.*, whether or not the practical effect of an employer's policies and procedures which placed an unreasonable workload on employees pressured them to skip rest breaks, and whether or not the employer knew

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as much, are questions common to the proposed class. No. C 16-06772 WHA, 2018 U.S. Dist. LEXIS 40377, at *8 (N.D. Cal. Mar. 12, 2018) (Alsup, J.). This is because "an employer may not undermine a formal policy of providing meal breaks by pressuring employees to perform their duties in ways that omit breaks." *Id.* at 1040 (citing, *Cicairos v. Summit Logistics, Inc.*, 133 Cal.App.4th 949, 962–963 (2005)); *Jaimez v. DAIOHS USA, Inc.*, 181 Cal.App.4th 1286, 1304–1305 (2010) (proof of common scheduling policy that made taking breaks extremely difficult would show violation). The wage orders and governing statute do not countenance an employer's exerting coercion against the taking of, creating incentives to forgo, or otherwise encouraging the skipping of legally protected breaks." *Brinker*, 273 Cal. 4th at 1040.

Here, Plaintiff can and will demonstrate that ITG has a uniform policy of pressuring Technicians to skip their meal and rest breaks. This showing will be made with overwhelmingly common evidence. The declarations of ten Class Members, explain that ITG packs Technicians' schedules with more work than can be performed, which does not permit the taking of meal and rest breaks. *See supra*, Section II.A, n. 9-14. Technicians are generally assigned at least six jobs per day, which typically take between one and four hours to complete, and up to an entire day. *See supra*, Section II.A, n. 10-12. Regardless, ITG expects and typically schedules 2 hours to complete each job. *See id*. Oftentimes, ITG schedules more than one job during a two-hour period, forcing Technicians to run behind schedule. *See supra*, Section II.A, n. 10. Once a Technician completes one job, they drive to their next job and are required to make it there within the scheduled two-hour period. *See supra*, Section II.A, n. 14. These trips can take up to an hour depending on traffic. *See supra*, Section II.A, n. 13. Whether this schedule, established by ITG, leaves any time for Technicians to take a compliant meal or rest break is a common question that

⁷³ The Court in *Jaimez v. DAIOHS USA*, *Inc.*, explained that "for purposes of the class certification motion, the predominant common factual issue is whether RSR's missed meal breaks because First Choice's policy and practice of designating delivery schedules and routes precluded RSR's from timely completing their routes and taking the legally required rest breaks". *Id.*

⁷⁴ This number represents a significant amount – approximately 10% – of the putative Class, particularly considering the Court's order that ITG produce a sample of twelve California Technicians' pay and job code records. Lim Decl., ¶ 27. See also Dukes, 564 U.S. at 358 (2011)(citing *Teamsters v. United States*, 431 U.S. 324 (1977) as example of case in which affidavits from 12.5% of employees was sufficient to establish company-wide discriminatory practice).

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27 28 predominates Plaintiff's meal and rest break claims. Richardson, 2018 U.S. Dist. LEXIS 40377, at *8.

Second, in addition to pressuring Technicians to skip their meal and rest breaks, ITG's common policies were facially non-compliant with California's meal and rest period obligations. Up until late 2018, ITG's meal and rest break policy was that Technicians "[a]ll employees are required to take an unpaid, 30-minute lunch break during their normal business day." See supra, Section II.A, n. 47, 48. This policy does not conform with California law in that it does not require the meal period to start before the end of the fifth hour of work, it requires manager approval to take the meal period, and it does not provide for a second meal period for employees working 10 hours or more hours. See id; see also, Brinker, 273 Cal. 4th at 1037. Notably, this policy also does not require that the meal period be uninterrupted, that Technicians are relieved of any duty or employer control, or that Technicians are free to come and go as they please. See supra, Section II.A, n. 47, 48. The policy is also silent as to what to do when a meal or rest period was missed. See supra, Section II.A, n. 47, 48, 50, 51. Class members confirm the lack of a compliant policy indicating that, when Technicians actually took a meal break, they were required to be available by cell phone to respond to any work calls. See supra, Section II.D, n. 47; see also, Augustus, 2 Cal. 5th at 269 (explaining that one cannot square the practice of compelling employees to remain at the ready, tethered by time and policy to particular locations or commulmunications devices, with the requirement to relieve employees of all work duties and employer control).

ITG also violated California law on a classwide basis by not providing a second meal period when a Technician worked over ten hours in a day. See supra, Section II.D, n. 48. As a matter of uniform policy and practice, it is undisputed that at least until October 2018, ITG had no policy to provide a second meal break to Technicians working more than ten hours. See supra, Section II.A, n. 48, 49. This policy and practice was common to all Technicians in California and predominates any individualized inquiry.

Third, in late 2018 ITG issued a "Meal Periods and Start/End Time Memo," in which it indicated that meal periods were to be taken before the end of the fifth hour of work and that Technicians were entitled to a second meal period before the end of the 10th hour of work. See

1	supra, Section II.D, n. 54. These changes brought ITG's policies more in line with California law
2	however, the updated policy remains non-compliant. The updated policy still mandates that
3	Employees are responsible for scheduling their own meal periods in consultation with their
4	supervisor" See Supra Section II.D, n.53-55. By passing the responsibility for making breaks
5	available to the Technicians – regardless of the workload assigned – Technicians are never
6	"relieved of all duty and free to go as they please." Brinker, 273 Cal. 4th at 1037. In other words,
7	ITG does not have a policy to permit Technicians "a reasonable opportunity to take an
8	uninterrupted" meal or rest break and are "impeded" from doing so. Id.
9	Fourth, Plaintiff has also shown with common evidence that despite not providing meal
10	periods to Technicians, prior to early 2019, ITG did not pay premium pay for missed or
11	noncompliant meal breaks or rest periods in California. See supra, Section II.D, n. 52. This
12	unlawful practice was applicable to all of ITG's California employees and establishes yet another

Fourth, Plaintiff has also shown with common evidence that despite not providing meal periods to Technicians, prior to early 2019, ITG did not pay premium pay for missed or noncompliant meal breaks or rest periods in California. *See supra*, Section II.D, n. 52. This unlawful practice was applicable to all of ITG's California employees and establishes yet another common issue that predominates. *See Saechao v. Landry's Inc.*, No. C 15-00815 WHA, 2016 U.S. Dist. LEXIS 33409, *17 (N.D. Cal. Mar. 15, 2016) (Alsup, J.) (finding plaintiff's argument that defendant's practice of placing the burden on employees to affirmatively take rest breaks or inform their employer that a rest break could not be taken "is a legal question plainly capable of class-wide resolution").

Finally, ITG's pre-2019 policy and practice of averaging compensation for productive and non-productive time, results in an under-calculation of the proper rate to be paid for rest periods. Employees compensated on a piece-rate system must be compensated for "rest and recovery periods" at the greater of: (i) "An average hourly rate determined by dividing the total compensation for the workweek, exclusive of compensation for rest and recovery periods and any premium compensation for overtime, by the total hours worked during the workweek, exclusive of rest and recovery periods," and (ii) "The applicable minimum wage." Lab. Code § 226.2(a)(3). ITG failed to comply with this provision of the Labor Code.

ITG did not separately compensate Technicians for their rest and recovery periods at the appropriate hourly rate. *See generally supra*, Section II.B.1. ITG's piece-rate calculation created an hourly rate applicable to all hours worked (including the rest and recovery periods), but that

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calculation was not in compliance with the requirement of Section 226.2(a)(3). Namely, in
calculating the average hourly rate ITG's formula used the total compensation for the work week
that was not exclusive of compensation for rest and recovery periods, similarly, the total hours
worked during the workweek was not exclusive of rest and recovery periods. See generally supra
Section II.B.1.

Whether ITG's meal period policies, or lack thereof, were legally compliant is a common issue for all class members, and one that can be determined by a review of the policies themselves. This issue predominates over any individualized issues because once this determination is made the only remaining issue is determining the amount of damages. These common issues demonstrate that Plaintiff's meal and rest break claims can be tried on a class wide theory of liability. *See Richardson*, 2018 U.S. Dist. LEXIS 40377, at *8; *Jaimez*, 181 Cal.App.4th at 1304–1305. Individual issues do not predominate Plaintiff's meal and rest break claims. The Ninth Circuit explained in *Abdullah v. U.S. Security Assoc.*, *Inc.* that "it would not be difficult to determine [the employer's] liability to individual plaintiffs" because "[d]efendant's records of each employee's clock-in and clock-out times, how much he was paid, and whether he was staffed at a single guard post[] can be used to extrapolate whether his meal break was on- or off-duty." *Abdullah v. U.S. Security Assoc.*, *Inc.*, 731 F.3d 952, 966-67 (9th Cir. 2013) (affirming class certification). The same is true here. Whether Technicians were provided a compliant meal period can be extrapolated from Defendants' own data regarding clock-in and clock-out times, how much Technicians were paid, and where Technicians were at the time of the purported meal period.

c) Common Issues Predominate over Plaintiff's Expense Claims.

California Labor Code Section 2802 requires an employer to "indemnify his or her

75 The question of how Technicians are compensated – whether piece rate or by the hour – is a common question that predominates Plaintiff's claims. The DLSE defines piece work as "[w]ork paid for according to the number of units turned out." 2002 Division of Labor Standards Enforcement Policies and Interpretations Manual § 2.5.1. The Manual specifically identifies as an example of a piece-rate plan: "Technicians paid by the number of telephones installed." *Id.* at § 2.5.2. Further, it provides that a piece-rate plan may be in addition to an hourly rate or a salary rate of pay. *Id.* at § 2.5.5.1. Common evidence – ITG's written compensation plan and its 30(b)(6) deponents – confirm that ITG's compensation plan for Technicians is a piece-rate plan. *See supra*,

Section II.B.1. Technicians receive points for each installation they complete and then are compensated based on the value of those points in addition to a base hourly rate. *See id*.

1	employee for all necessary expenditures or losses incurred by the employee in direct consequence
2	of the discharge of his or her duties, or of his or her obedience to the directions of the employer."
3	Because "putative class members were engaged in a common type of job and performed common
4	tasks an expense which is 'necessary' for a class member to do his job would also be
5	"necessary" for any other class member." Dilts v. Penske Logistics, LLC, 267 F.R.D. 625, 639-40
6	(S.D. Cal. 2010); Swamy v. Title Source, Inc., 2018 U.S. Dist. LEXIS 57048, at *6.
7	Here, common evidence shows that it is ITG's policy and practice not to reimburse Class
8	members for necessary tools and equipment, including cellular phones and monthly cellular
9	charges, wireless drill, drill bits, boots and pants. See supra, Section II.E, n. 56, 57. In addition, ITC
10	deducted from Technician's wages for damages to customers' homes, lost equipment, and auto
11	repairs. See id. This common practice predominates over Plaintiff's expense reimbursement claims.
12	d) Common Issues Predominate over Plaintiff's Independent Wage Statement Claims.
13	Section 226, subdivision (a) sets forth nine itemized requirements for a wage statement. Of
14	these requirements, those relevant to this case include: (1) gross wages earned, (2) total hours
15	worked, (3) the number of piece-rate units earned and any applicable piece rate if the employee is
16	paid on a piece-rate basis, and (4) all applicable hourly rates in effect during the pay period. See id.
17	Plaintiff will show with common evidence that ITG violates Section 226 with respect to
18	every Technician, for every pay period. As a matter of policy and practice, ITG does not include the
19	number of piece-rate units earned and their corresponding rate on Technicians wage statements. See
20	supra, Section II.F, n. 63. This common evidence will show that ITG violated Section 226 with
21	respect to the entire Class in a single stroke.
22	ITG's failure to properly compensate Technicians for meal and rest periods, for commute
23	time, and for all hours worked results in derivative wage statement violations. To the extent those
24	claims are subject to common proof as outlined above, they are common evidence of ITG's wage
25	statement violations.
26	2. A Class Action is Superior Method to Adjudicate this Controversy.
27	Rule 23(b)(3) also requires that class resolution be "superior to other available methods for
28	fairly and efficiently adjudicating the controversy." The relevant factors to guide this determination

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1 include: "(A) the class members' interests in individually controlling the prosecution or defense of 2 separate actions; (B) the extent and nature of any litigation concerning the controversy already 3 begun by or against class members; (C) the desirability or undesirability of concentrating the 4 litigation of the claims in the particular forum; and (D) the likely difficulties in managing a class 5 action." Fed. R. Civ. P. Rule 23(b)(3)(A)-(D). All these factors weigh in favor of superiority here. 6 Plaintiff is aware of no other pending California cases related to the issues in this action. 7 The fact that approximately 23⁷⁶ California Technicians have already opted into this case confirms 8 that Class members do not wish to individually control the prosecution of their claims. 9 Concentrating the litigation of these claims in this forum is desirable. Further, because of the 10 modest damages in this case, Class members are unlikely to pursue individual claims. As Judge 11 Posner has observed, "[t]he *realistic* alternative to a class action is not 17 million individual suits, 12 but zero individual suits, as only a lunatic or a fanatic sues for \$30." Opperman v. Path, Inc., No. 13 13-cv-00453-JST, 2016 U.S. Dist. LEXIS 92403 (N.D. Cal. July 15, 2016), at *56 (quoting Carnegie v. Household Int'l, Inc., 376 F.3d 656, 661 (7th Cir. 2004) (original emphasis)). Indeed, 14 "[c]ases, such as this, where litigation costs dwarf potential recovery are paradigmatic examples of 15 16 those well-suited for class wide prosecution." *Mullins*, 2016 U.S. Dist. LEXIS 51140, at *25 17 "Individual suits for small recovery amounts would overwhelm the courts and prove uneconomic 18 for potential litigants." Id. at *25-26. Finally, for reasons detailed in the predominance section, this 19 class action will not present any manageability concerns. Thus, a class action is clearly superior to 20 the alternatives. IV. 21 **CONCLUSION** 22 For the foregoing reasons, Plaintiff respectfully requests that the Court certify the California 23 Class pursuant to Fed. R. Civ. P. 23(b)(3). Date: December 19, 2019 24 Respectfully submitted, 25 /s/ Ori Edelstein Ori Edelstein 26 SCHNEIDER WALLACE COTTRELL KONECKY LLP 27 28 ⁷⁶ *See* Lim Decl. ¶ 28.